

## Our 5-year Vision:

A responsive and effective Council, protecting and promoting the interests of residents and businesses and safeguarding our environment, while maintaining a community for all.

## Long term outcomes and priorities

### By 2023 we will have...

Character and Development	Quality Services	Economic Development	Community Wellbeing	Climate Change (New priority added in July 2019)
Protected and enhanced the borough's high quality residential and business environments, its Green Belt and cherished open spaces	Ensured that Elmbridge is a good place to grow up and age well - based on excellent public and voluntary support services.	Supported and fostered town centres to be vital and vibrant where retail is part of a mix of uses including services, cultural experiences, entertainment and social interaction.	Compassionate community services supported by volunteers and networks.	Responded to the climate change emergency by taking measures aimed at making Council operations carbon neutral by 2030
Demanded the highest design and environmental standards for all new developments in the borough.	Targeted groups to improve their health and well-being through tailored integrated public services	Modern flexible business spaces supplying local jobs for local people and making Elmbridge a place to do business.	Support the Surrey Health and Wellbeing Strategy to create a community with healthy lifestyles, promoting independent quality of life in older age and involvement in civic life as a means to strong mental health.	A community that is adapting to changes in waste generation, transport, energy consumption and environmental impacts
Ensure new development in areas of deprivation	Been a Council that listens and responds with compassion ,	A well trained and agile workforce meeting the demand for digital skills and	Provide more genuinely affordable housing, with	A Council that leads the way in promoting behaviour change

provide positive improvements to the quality of life and environment of the residents	speed and professionalism ensuring your Council Tax is spent effectively.	demonstrating high levels of agility and entrepreneurship.	homeless households accommodated within borough.	and is an exemplar of environmental sustainability.
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<b>In 2020/21 we will...</b>				
<b>Character and Development</b>	<b>Quality Services</b>	<b>Economic Development</b>	<b>Community Wellbeing</b>	<b>Climate Change</b> (New priority added in July 2019)
1. Carry out a Regulation 19 consultation on a new Local Plan. <b>(PS)</b>	1. Work with LGA and partners to publish an interactive directory of care services. <b>(CSS/LS/HS)</b>	1. Create a costed action plan from the outcomes of High Street Working Group <b>(OD)</b>	1. Scale up social prescribing services across Elmbridge with an expanded GP funded workforce to reach 600 residents annually <b>(CSS/LS)</b>	1. Publish a Carbon Reduction Action Plan and implement the year one measures. <b>(All)</b>
2. Submit the Council's draft Local Plan to the Planning Inspectorate for Examination <b>(PS)</b>	2. Limit the placement of homeless households in nightly paid temporary accommodation outside of the borough and achieve a 25% reduction on the previous years' average <b>(HS)</b>	2. Explore the use of the apprenticeship levy to provide funding for those who employ apprentices in the community <b>(OD)</b>	2. Deliver an increase in the supply of affordable housing, 40 units by March 2021 <b>(HS/PS)</b>	2. Identify areas where new trees might be planted to help offset carbon emissions' <b>(LS/PS)</b>
3. Ensure all new development is of the highest quality design <b>(PS)</b>	3. Procure a Leisure Facilities Contract to manage our leisure facilities by August 2021. <b>(LCS/AMPS)</b>	3. Maximise the opportunities for Elmbridge in relation to the Heathrow expansion <b>(All)</b>	3. Deliver of the Council Lottery and ensure 200 good causes are registered and 100,000 tickets are sold during 2020/21 <b>(OD)</b>	3. Install more electric car charging points in the Borough. <b>(ES/AMPS/PS)</b>
4. Commission a feasibility study for master planning the Lower Green area <b>(AMPS)</b>	4 Empowering and enabling our community by improving our digital offer, making it easier to interact and	4. Promote the modernisation and intensification of our industrial areas to provide	4. Working in partnership, subject to feasibility, to design and launch a "fuel poverty	4. Refresh our Air Quality Action Plan for cleaner air. <b>(ES)</b>

	transact with the Council on a range of mobile devices by March 2021. <b>(ICT)</b>	modern, flexible spaces to meet the demands of smaller businesses <b>(AMPs, PS)</b>	offer” to include installation and energy saving measures to tackle fuel poverty in Elmbridge <b>(HS)</b>	
5. Work to ensure the transfer of key sites, currently in the ownership of public sector partners into Council ownership, in support of Affordable Housing priorities. <b>(AMPS)</b>	5. Pursue discussions around a possible replacement performing arts facility for the Borough and work with SCC to modernise their current libraries offer. <b>(AMPS, LS)</b>		5. Implement the Elmbridge Connects Strategy to bring together the existing older and vulnerable peoples services to reduce loneliness and isolation <b>(CSS/LS).</b>	